

IMS Global Digital Credentials Summit

Employer Perspectives on Digital Badges
+ Learner Records



Education Design Lab +



ALAMO
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Who We Are



Don Fraser, Jr.
Director of
21st Century Skills Badging



Asa Stone
Presidential Fellow
Central New Mexico



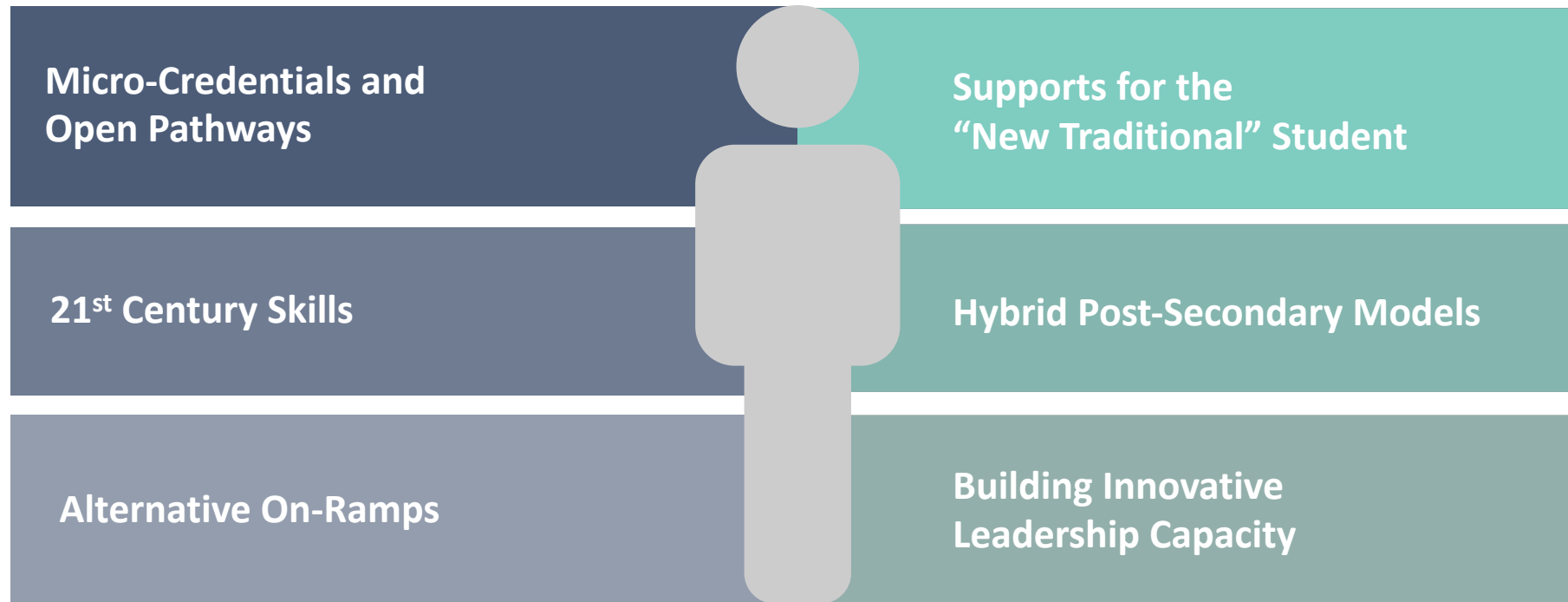
Jen-Beth Ball
Senior Multimedia Specialist
Alamo Colleges District

Session at a Glance

1. Lab Overview
2. The #TeeUpTheSkills Cohort
3. Insights from Our Employer Credential Design Sessions
4. Hear from College Partners
5. Question + Answer



Non-profit Designing Education Toward the Future of Work *Through an Equity Lens*



Improve affordability, relevance, portability for

1,000,000 learners
by 2025

(>50% underserved)

Overview: #TeeUpTheSkills



The Lab's 21st Century Skills



**INTERCULTURAL
FLUENCY**



RESILIENCE



EMPATHY



**ORAL
COMMUNICATION**



INITIATIVE



COLLABORATION



**CREATIVE
PROBLEM SOLVING**



CRITICAL THINKING



**first of its kind
pilot to test hiring
signal**

**Students will receive a
meaningful "employer-
endorsed" credential**

**Employers will consider
hiring badge earners
against non-badged
candidates**

#TeeUpTheSkills Institutions



#TeeUpTheSkills Employers



The #TeeUpTheSkills Cohort: Learnings from the field





Employers Aren't Seeing the Skills they Need

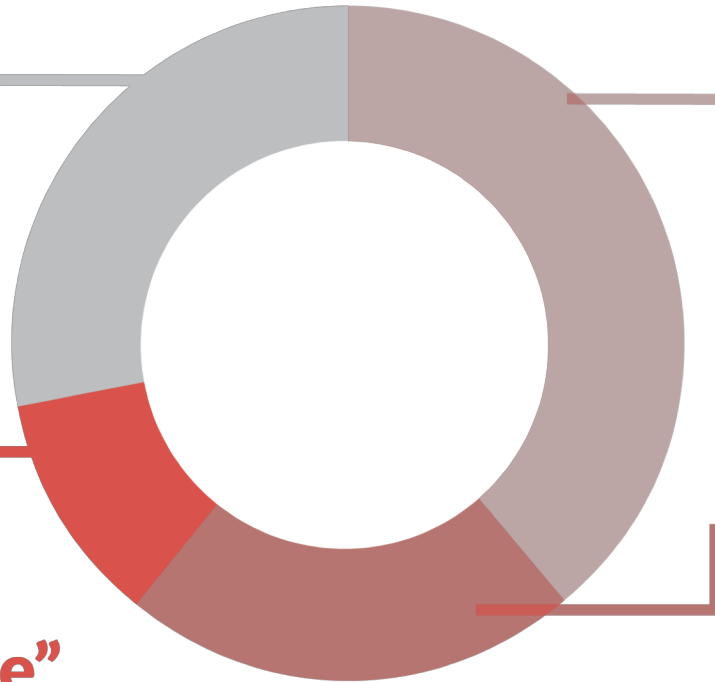
17%

are pleased with the 21st
Century Skills
(non-technical skills)
of college graduates

Employers Are Becoming Aware of Micro-credentials

27.8%
not at all familiar

11.1%
“I’ve strongly
considered or have
earned a digital badge”
very familiar



38.9%
“I’ve heard of them”
somewhat familiar

22.2%
“I’ve looked into them”
familiar

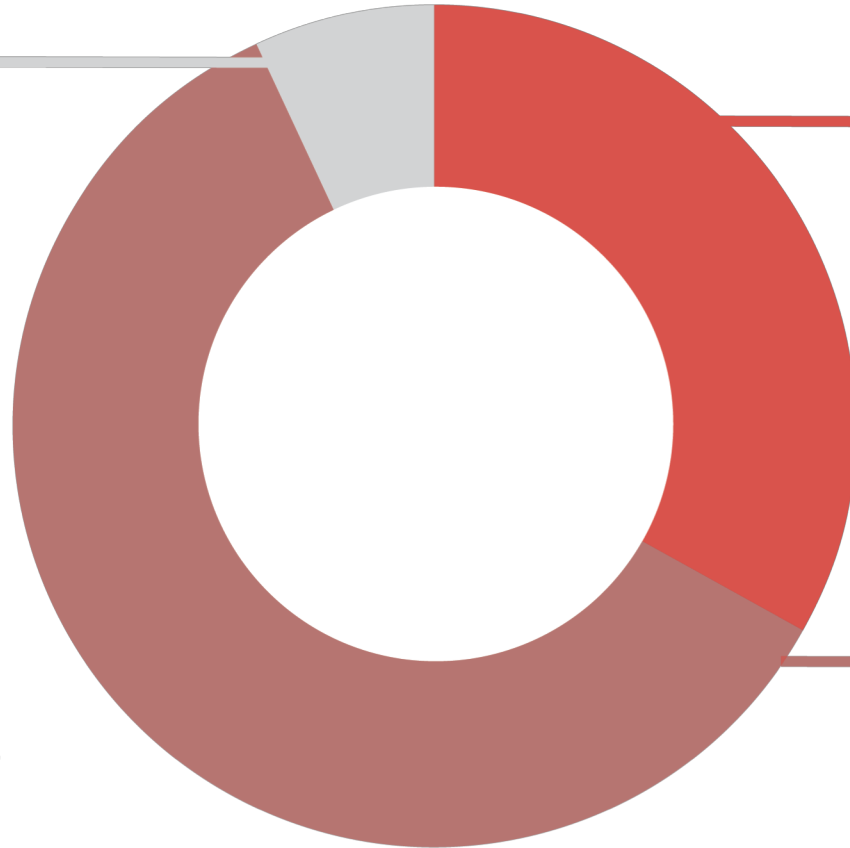
Employers are Interested in Micro-credentials

6.7%

interesting,
but don't carry
much weight

0%

not at all valuable



33.3%

potentially as valuable
as other credentials
(e.g. bachelor's degree)

60%

want to learn more

I am Interested in New Ways to Assess Skills of Recent Graduates

78%

Strongly Agree

22%

Somewhat Agree

I am Interested in New Ways to Assess Skills of Recent Graduates

0%

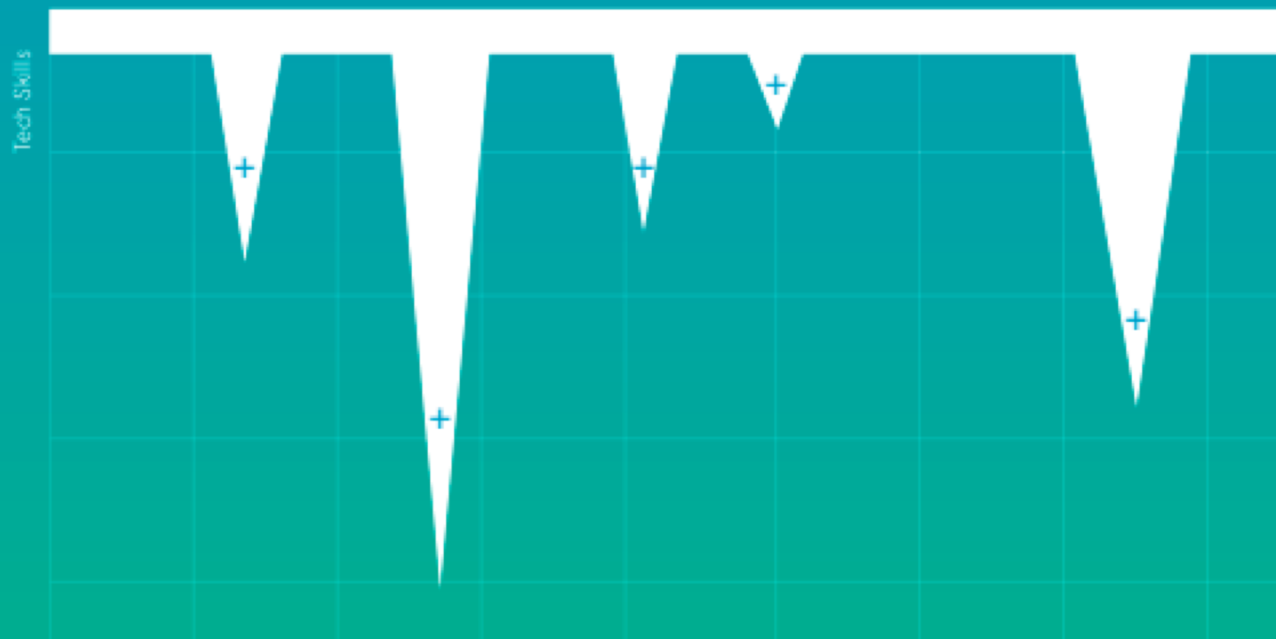
Disagree

T-Profile is the Tool We're Using

Figure 10.

In the future, workers will need to return to learning throughout a 100-year work life.

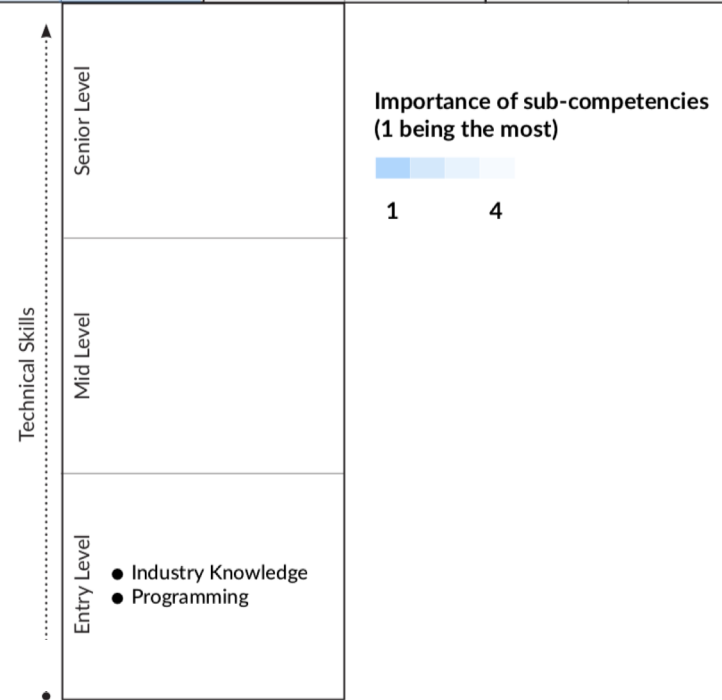
Human Skills for a 100-Year Work Life



Building out a library of “employer-endors T-Profiles

Business Systems Analyst, Valero Energy

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
exhibit flexibility	focus on solutions	identify patterns	draw conclusions	listen actively	clarity/ precision	listen actively	recognize needs
self-awareness	learn from experience	question assumptions	gather relevant info	storytelling	adopt tone/ word choice	validate others' feelings	diverse perspectives



The T-profile

Business Systems Analyst, Valero Energy

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
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The T-profile

exhibit flexibility	focus on solutions	identify patterns	draw conclusions	listen actively	clarity/precision	listen actively	re
self-awareness	learn from experience	question assumptions	gather relevant info	storytelling	adopt tone/word choice	validate others' feelings	c pers

Technical Skills



Importance of sub-competency
(1 being the most)



T-Profile Industry Patterns

Position: Accountant

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
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Technical Skills

Senior Level

Mid Level

Entry Level

- Basic accounting skills
- Data entry
- GAA tech and professional accounting
- Project scoping

Position: Systems Developer

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
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Technical Skills

Senior Level

Mid Level

Entry Level

- Java, C++
- Technical aptitude

Position: Nurse

Initiative		Creative Problem Solving		Collaboration		Intercultural Fluency	
lead without title	act as a catalyst	identify patterns	manage ambiguity	focus on solutions	listen actively	curiosity	challenge biases
self-awareness	learn from experience	iteration	convergent / divergent thinking	diverse perspectives	strengthen relationships	self-awareness	diverse perspectives
Resilience		Critical Thinking		Oral Communication		Empathy	
exhibit flexibility	focus on solutions	identify patterns	draw conclusions	listen actively	clarity/ precision	listen actively	recognize needs
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Technical Skills

Senior Level

Mid Level

Entry Level

- RN license
- Clinical rotations

Which 21st Century Skills are Most Important to Employers Across Industries?

Critical Thinking



Collaboration



Oral Communication



Initiative



Creative Problem Solving



Resilience



Empathy



Intercultural Fluency

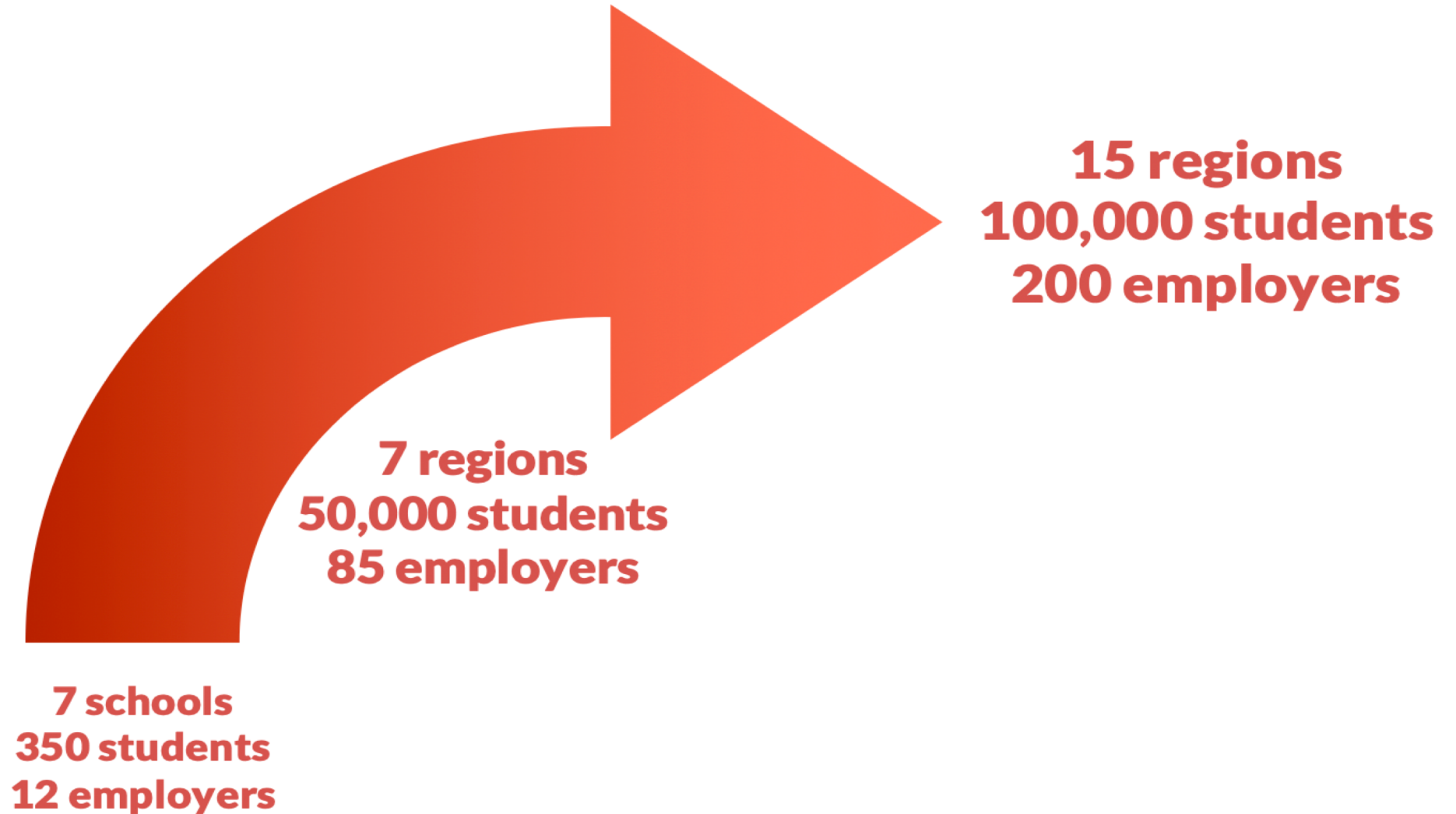


Employer Bottom Line on Badges:

**If you educate us, we're willing to experiment
WITHOUT THE NEED FOR VALIDATION**

**Because we are desperate for new tools to identify
talent, particularly diverse talent
IN THE SEA OF APPLICATIONS**

Scaling the ecosystem from a cohort to regions



College + “First Mover” Employer Partners



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Three Things You Can Do

- More targeted meetings to discuss the combination of skills employers are seeking
- Influence curriculum design (tagging 21st c skills, making sure LOs align to CASE standards)
- Shared ownership of 21st century skill development (internships, job shadows, case studies, etc.)

Question + Answer

Thank You!

To learn more about TeeUpTheSkills, please visit eddesignlab.org/tee-up/

For updates, join our Innovator Network at eddesignlab.org/InnovatorNetwork



Other Insights

- Job descriptions don't always identify the 21st century skills that matter most
- Not always agreement across hiring managers on what 21st century skills are most important
- When hiring managers are in lockstep, the T-profiles were very close if not identical